WeWork, WeLive, WeGrow

GGFBM Consultants:

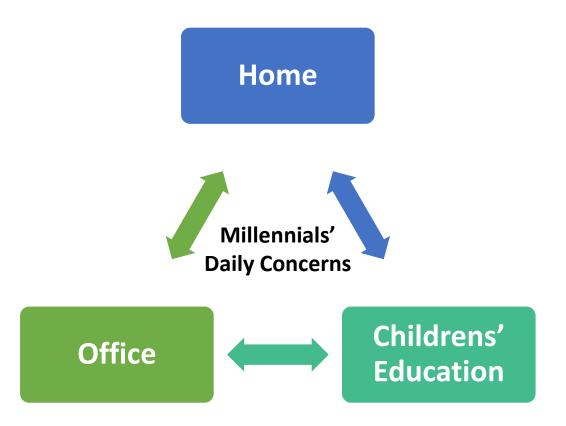
Anat Cohen, Iddo Diamant, Oded Harel & Roey Yamin

Agenda

- Introduction
- Analysis
- WeWork
- WeLive
- New Product
- Implementation
- Financial Implications
- Risks
- Conclusion

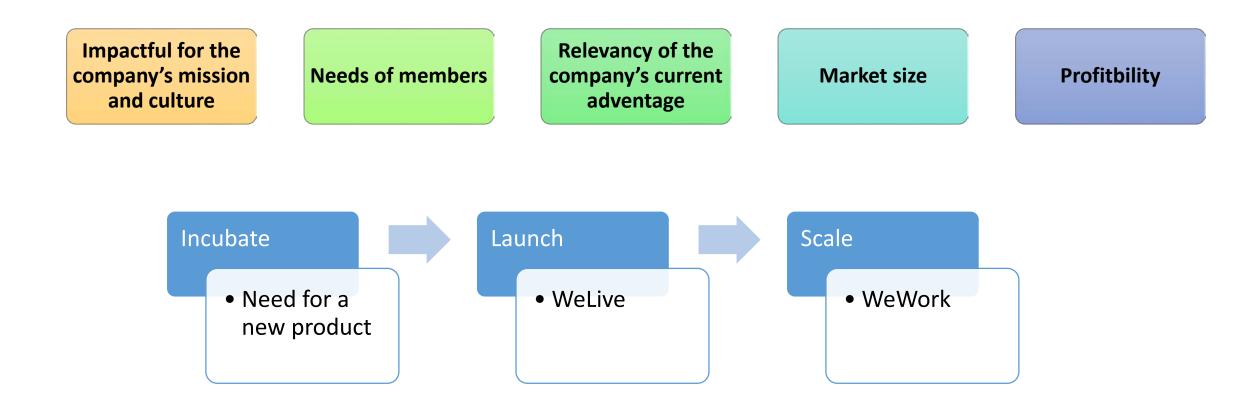
Introduction

The Whole Man Notion



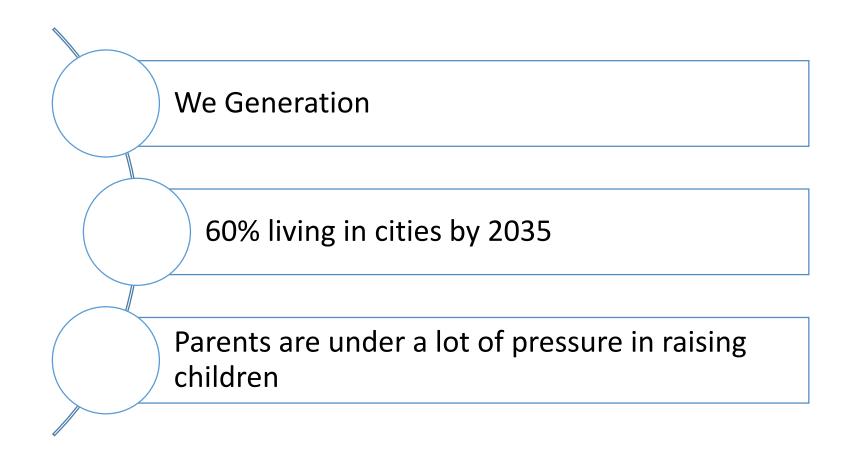
To create a world where people Work to make a Life

Key Issues

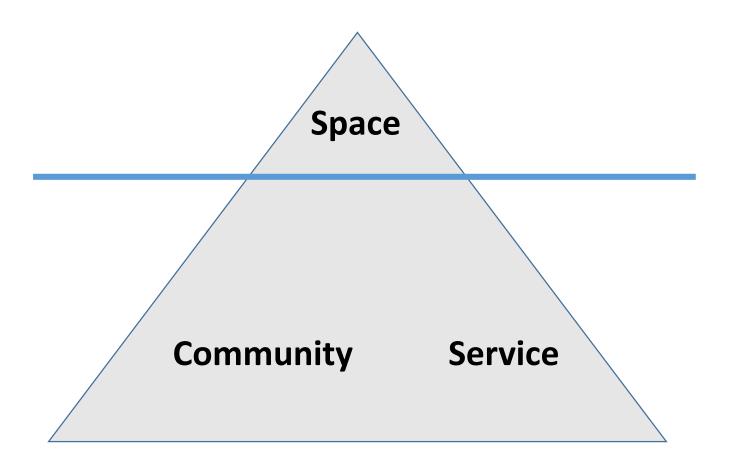




Market Analysis



Company Analysis

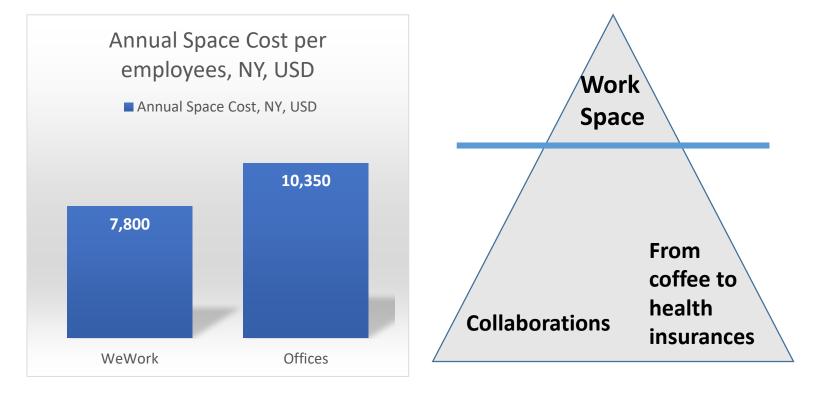


"You got to have the place to stand"

WeWork

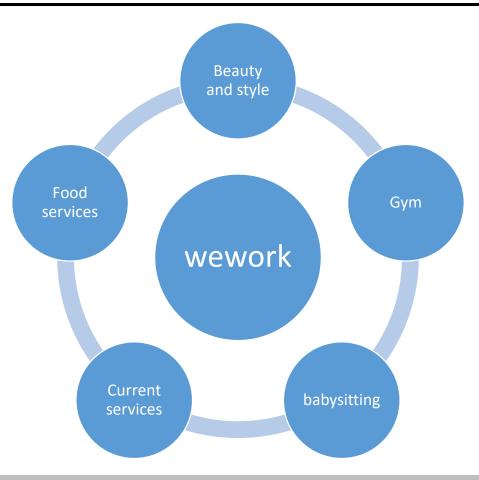
Product Analysis - WeWork

- Growing quickly
- 1 million members in 2022
- Gross margins of 60%
- Based on its ecosystem
- Millennials (startups) →
 Enterprises (highest margins)



WeWork is very strong but can create an even bigger ecosystem

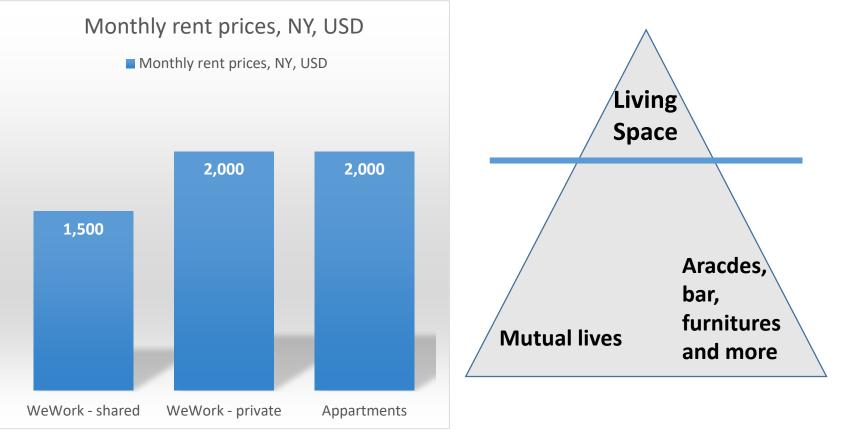
WeWork – making it even more efficent





Product Analysis - WeLive

- Positive feedback
- New product should attract new segments
- Millennials (price) → families (highest margins)



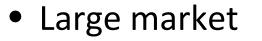
Need to strengthen the adoption of the WeWork model and attract more segments

WeLive – making it even more efficent

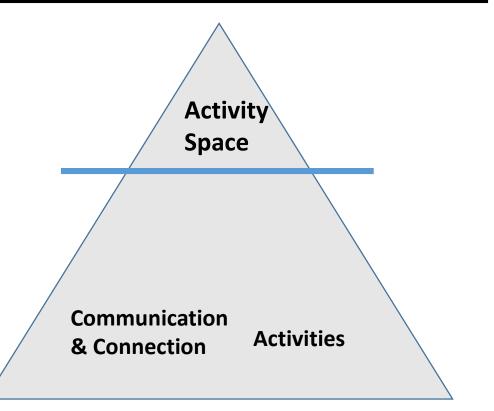
- Targeting different segment and attracting specific communities:
 - Vegeterians/vegans
 - Religious authentism
 - New Families
- Design and services according to the needs
- Adding services which will create a complete ecosystem

New Product

Product Analysis – New Product

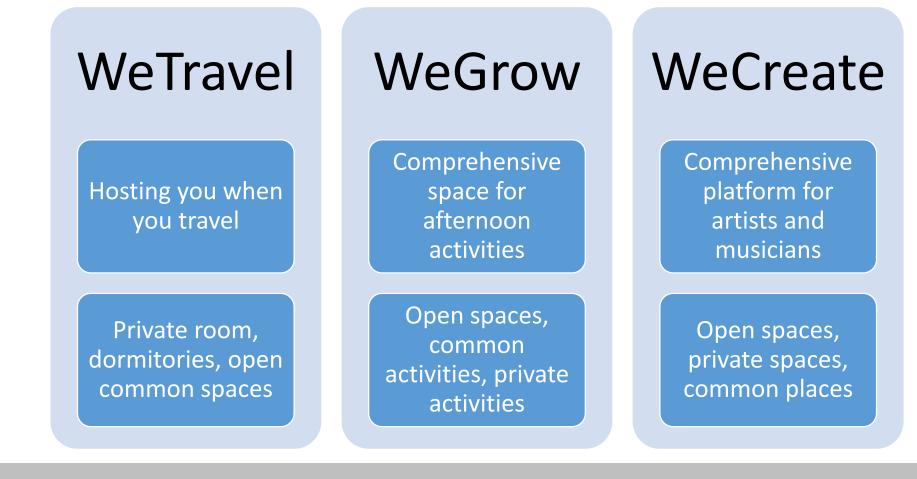


• Spends a lot of time and resources



New product will allow WeWork to innovate and grow according to its mission

3 New Product Options for WeWork



Choosing the WeWork Product

1 – Negative 5 - Positive	WeTravel	WeGrow	WeCreate
Fits company's mission	5	5	3
Market potential	3	5	1
Revenues	5	4	2
Advantages over competitors	2	4	5
	15	18	10

Choosing the WeWork Product

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WeGrow is the right product for WeWork

Families Needs and Wants

A place for children extra-curricular activities	
A place for parents extra-curricular activities	
Place for children and parents to bond	
Place for children and parents to strengthen their connection	
Place to develop	

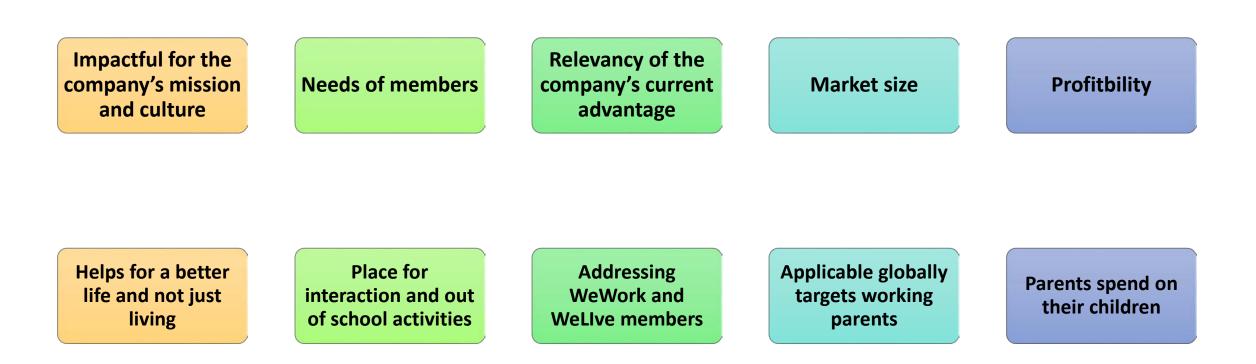
Families Needs and Wants

A place for children extra- curricular activities	 Children afternoon activities 	
A place for parents extra- curricular activities	 Workspace, gym and activities 	
Place for children and parents to bond	 Open space to play 	
Place for children and parents to strengthen their connection	 Children and parents joint activities 	
Place to develop	 Tutoring and one to one activites 	

WeGrow Plan

Parents	Children & Parents	Children
Work	Open Spaces	Activities
Activities	Private Spaces	One on one spaces

WeGrow





Implementation

		2017		2018		2019	
		H1	H2	H1	H2	H1	H2
WeWork	Member's survey on services needed						
	Marketing and getting professionals in						
	Starting first locations in N.Y., D.C., L.A. and San Diego						
	Expanding to other locations						
WeLlve	Market research on current communities in WeLive						
	Research on situations of loneliness						
	Equipping the NY WeLive with needed amenities and services						
	Marketing to new communities						
	Expanding to other locations						

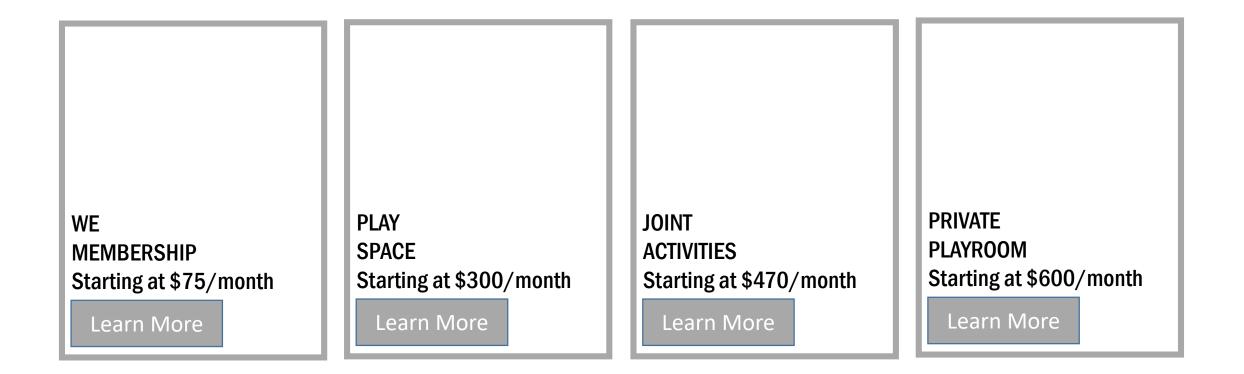
Bringing communities together by end of 2017

Implementation

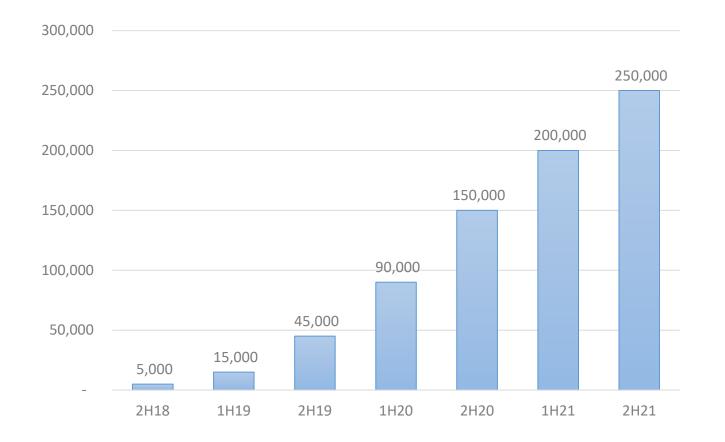
		2017		2018		2019	
		H1	H2	H1	H2	H1	H2
WeGrow	Market research on out of school activities						
	Market research for parental activities						
	WeGrow app development						
	Looking for and buying property						
	Renovation and preparation of space						
	Hiring and training staff						
	Marketing WeGrow						
	1 st WeGrow opens in N.Y.						
	Starting to bundle WeLive and WeGrow						

Launching WeGrow by the end of 2018

WeGrow Pricing

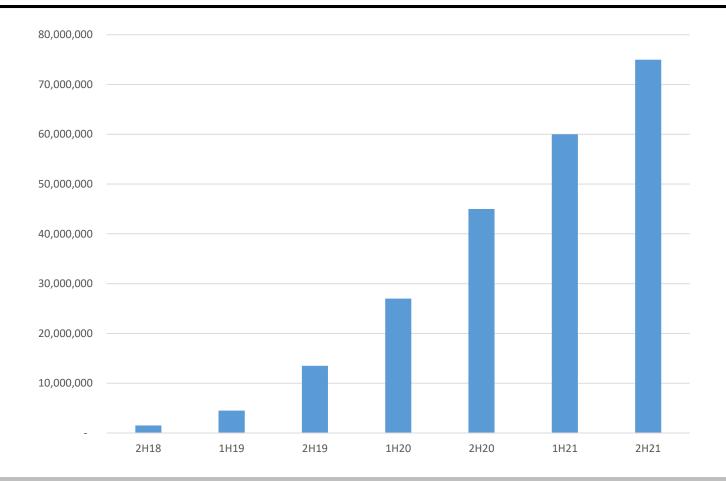


WeGrow Members Growth



250,000 Members in 2021

WeGrow revenues



ROI US\$30 mil in 2021



Risk Mitigation

Risk	Action		
Parents would prefer cheaper after school activities			
WeWork will have to raise fees in order to remain profitable	Focusing on marketing to current members for creating a trend.		
Parents won't find WeLive as a decent way to raise children			



WeLife – WeWork is Everywhere

