## Maggi Noodles

LAZARIDIS CONSULTING GROUP

AMANDA HERTEL, JULIA BOYES, ADAM KNOWLES, ANDREW PRYOR

## Addressing the Challenge

How can Maggi Noodles regain trust and market share following this crisis?

Address Lack of trust in the brand

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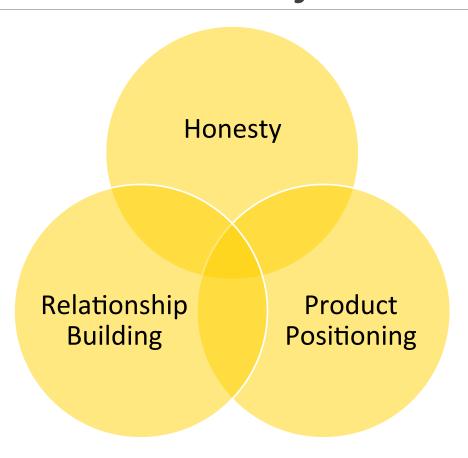
Address safety concerns

Reestablish relationships with retailers

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Address Lack of trust in the brand
Address safety concerns
Reestablish relationships with retailers
Address competitive challenges
Long-term brand management

#### Strategy to Address Major Factors



#### Who was Effected?

Customers

Retailers

Suppliers

Government

Shareholders

# How do we Re-Engage Stakeholders Prior to the Re-Launch?

1. Revamp the Product Offering

Remove MSG

Re-evaluate Taste Requirements (Focus Groups)

# How do we Re-Engage Stakeholders Prior to the Re-Launch?

#### 2. Marketing Campaign

- Honesty Campaign to Build Back Trust
   Online, Social Media, Television
- Press Releases & Videos on behalf of Narayanan
  - In store taste tests
- Samples to Universities to reach student market
- Online sample request campaign with coupon inc.

# How do we Re-Engage Stakeholders Prior to the Re-Launch?

#### 3. Rebuild trust with retailers

- Keep them informed of changes
- Involve them in marketing efforts
- Provide incentives or support to bring back products

### Communication Strategy

Honesty Campaign to Build Back Trust & Win Back Customers

Social Media - Television - Print Ads

Narayanan Involvement – Key to Success

# How do you Address the New Competitive Market?

#### Low Price Strategy

- Undercut Sales
- Re-establish market share

#### Differentiate

- Focus Groups
- New Flavors

## "What's Your Flavor" Campaign

Customers submit new flavor ideas

Social Media Campaign

Winning flavors produced

Prizes awarded to top voted flavors

### Avoid Permanent Damage

Publicly release quality results from random check conducted on a weekly basis

Lobby government for mandatory testing for instant foods manufacturers and their suppliers

Implement and maintain strictest quality control in the industry

#### Clean Water Initiative

Investment in clean water technologies for rural areas throughout India

Voluntary involvement of Maggi employees

Investment of 32M rupees per year

#### If We Could Go Back in Time

# Within 1 Hour

Voluntary pulling of products in all states

# Within 2 Hours

Issue public apology and acknowledgement of issue

Commitment to investigating root cause of lead issue

#### If We Could Turn Back Time

Within 24 Hours

Release message on multiple media platforms

Provide daily updates and follow ups

Within 1 week

Full press conference to admit issues

Outline plan on how to fix

Ongoing

Communication on website and social media

Establish media campaign for re-entry to market

### Crisis Control – Going Back to Market

Many quality issues have already been addressed and proven through government testing

Need to gain back trust

Cannot rebuild until after apology

Further damage to the brand needs to stop

## Questions?